



## North Carolina Department of Administration

Pat McCrory, Governor  
Bill Daughtridge, Jr., Secretary

Office for Historically Underutilized Businesses  
Dennis M. English, Jr., Asst. to the Secretary for  
HUB Outreach

May 14, 2014

Robert Moura  
Universal Printing & Publishing (Minority Owned)  
2410 E Nc Hwy 54  
Durham, NC 27713

Dear Robert Moura:

The Office for Historically Underutilized Businesses (HUB Office) is pleased to inform you that your company is now certified as a Historically Underutilized Business. Your firm is listed in the Statewide Uniform Certification (SWUC) Program database. This certification will remain in effect for four (4) years from the date of this letter, contingent upon submission of your 'Annual Status Update Affidavit' each year prior to your certification date.

You must notify the HUB Office in writing within 30 days of any changes affecting your compliance with SWUC Program eligibility requirements, including changes in ownership, day-to-day management and operational control. Failure to notify the HUB Office of these changes, submit the Annual Status Update Affidavit or reapply for certification in a timely manner may cause your HUB Certification to be revoked.

The HUB Office collaborates with local Minority/Women/Small Business (M/W/SBE) Offices who offer assistance to certified HUB firms with identifying contract opportunities with state and local government. Many of these offices also offer assistance with business development. Please visit our website at [www.doa.nc.gov/hub/swuc.htm](http://www.doa.nc.gov/hub/swuc.htm) to locate the local office near you. Another great resource is the Small Business and Technology Development Center at [www.sbtcd.org](http://www.sbtcd.org) for free personalized business assistance and counseling.

It is important to note that although your status as a certified HUB firm greatly improves your access to state and local government contracts, this certification does not guarantee contract awards. Your ability to research opportunities and bid competitively will be important to your success in this program.

Thank you for your interest and participation in the SWUC Program as a Historically Underutilized Business firm with the State of North Carolina.

Sincerely,

*Lena Ridley*

Lena Ridley  
Certification Specialist

Mailing Address:

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